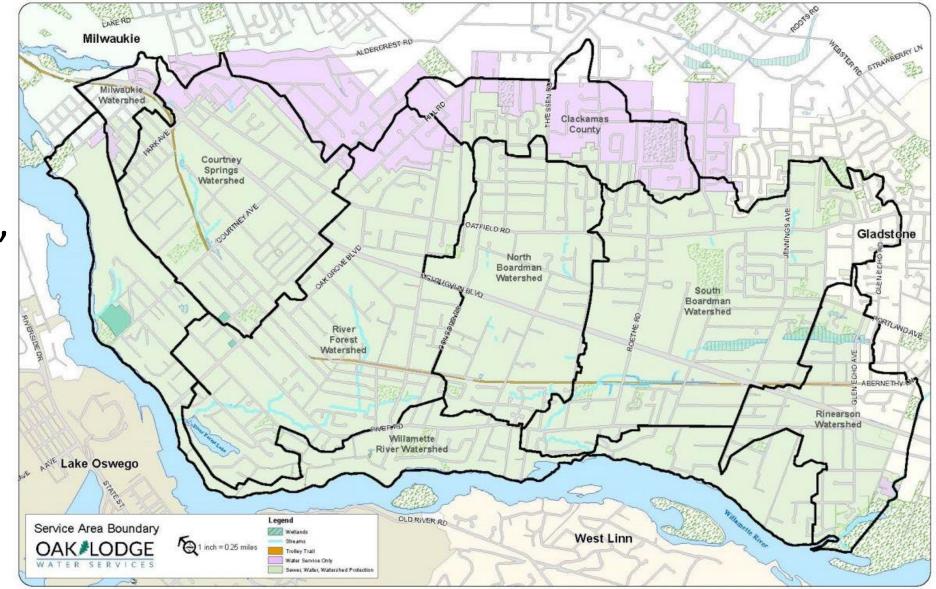
# OAK LODGE WATER SERVICES

#### Proposed Budget FY 2024-25

April 2, 2024



The District serves homes and businesses, providing 24/7 reliable water services to nearly 29,000 people



# Providing essential water services to our community



#### **Our Commitments**



Protect public health



Provide excellent customer service



Make smart investments and keep rates affordable



Keep our streams and rivers clean

# One District, three services – protecting public health and our water resources

Safe and reliable drinking water from the Clackamas River delivered to customers



Wastewater collected from homes and businesses, treated and returned to the Willamette River



Water quality of local streams and rivers protected



# **Budget Policy**

Adopted October 16, 2018

#### III. Objectives

- The primary objectives of budget activities shall be:
  - To ensure that the annual budgeting process is performed in a timely manner and supports the OLWS' financial and operational planning objectives and processes.
  - To ensure actual versus budget variance is monitored and that significant variances are explained and reported.
  - To ensure that expenditures made are in line with program objectives.
  - To ensure that budgets are reviewed periodically for relevance and revised, as necessary.
- To the extent possible, OLWS' budget process will:
  - Incorporate a long-term perspective,
  - Establish linkages to broad organizational goals,
  - Focus budget decisions on results and outcomes,
  - Involve and promote effective communication with stakeholders, and
  - Provide incentives to OLWS management and employees.

### Current Government Fund Types

Operating		Drinking Water Fund	Wastewater Fund	Watershed Protection Fund	
Funds	Administrative Services Fund				
Debt Service Funds					Wastewater Revenue Bond Debt Service Fund
Capital Funds		Drinking Water Capital Fund	Wastewater Capital Fund	Watershed Protection Capital Fund	

#### Resources vs. Revenue

	ACTUAL	1	ACTUAL		BUDGET	<b>–</b> .	Р	ROPOSED
	21-22		22-23		23-24	Fund		24-25
						Administrative Services		
\$	-	\$	1,495,179	\$	1,469,892	Fund Balance	\$	1,209,778
Ŷ	-	Ŷ	125,806	Ŷ	77,400	Other revenue	Ŷ	81,000
	-		1,008,000		1,069,000	Transfer In - Fund 10		1,100,000
	-		1,920,000		2,030,000	Transfer In - Fund 20		2,200,000
	-		1,008,000		1,069,000	Transfer In - Fund 30		1,100,000
\$	-	\$	5,556,985	\$	5,715,292	Total	\$	5,690,778
						Drinking Water		
\$	-	\$	931,881	\$	608,759	Fund Balance	\$	950,061
•	-	•	4,226,417	•	5,469,000	Water Sales	•	6,146,000
	-		-		-	SDCs		-
	-		365,635		273,000	# Leases & Other		284,000
\$	-	\$	5,523,933	\$	6,350,759	Total	\$	7,380,061
						Wastewater		
\$		\$	1,427,095	\$	507,588	Fund Balance	\$	742,904
÷	-	Ŷ	8,948,942	Ŷ	11,913,000	Wastewater Charges	Ŷ	12,781,000
	-		108,465		-	SDCs		-
	-		28,785		20,000	Other revenue		20,000
	-				154,600	Transfer In - Fund 30		164,500
\$	-	\$	10,513,287	\$	12,595,188	Total	\$	13,708,404
						Watershed Protection	_	
\$		\$	126,167	\$	50,874	Fund Balance	\$	123,126
Ψ	_	Ψ	1,572,393	Ψ	1,751,000	Watershed Charges	Ψ	1,995,000
	_		29,484		28,000	Other Revenue		11,500
\$	-	\$	1,728,044	\$	1,829,874	Total	\$	2,129,626
						Western Development Development		
\$	_	\$	591,231	\$	527,978	Wastewater Revenue Bond Debt S Fund Balance	service	666,920
Ψ		Ψ	12,833	Ψ	3,000	Interest Revenue	Ψ	3,000
	_		3,435,000		3,482,000	Transfers In		3,467,000
\$	-	\$	4,039,064	\$	4,012,978	Total	\$	4,136,920
<u> </u>			.,,	*	.,		<u> </u>	.,
\$		\$	4 5 40 05 4	\$	0 407 074	Water Capital Fund Balance	\$	2 654 752
Þ	-	Þ	4,540,054	Ф	3,487,371	SDCs	Ф	3,654,753
	-		315,323 124,915		100,000 50,000	Other		100,000 50,000
	-		928,000		1,500,000	Transfers In		2,200,000
\$		\$	5,908,292	\$	5,137,371	Total	\$	6,004,753
		· ·	-,, -				<u> </u>	-,,
¢		¢	4 000 460	¢	0 667 060	Wastewater Capital	¢	2 505 044
\$	-	\$	4,008,462	\$	2,557,963	Fund Balance	\$	2,595,944
	-		-		100,000	SDC's State Grant Revenue		100,000
	-		-		- 1,500,000	Proceeds from Borrowing		3,000,000 5,615,000
	-		- 149,646		30,000	Other Revenue		30,000
			1,500,000		3,200,000	Transfers In		4,000,000
\$		\$	5,658,108	\$	7,387,963	Total	\$	15,340,944
			.,,	-	,,,		<u> </u>	
\$		\$	0 6E6 704	\$	2 6 1 2 4 0 5	Watershed Protection Capital Fund Balance	\$	0 0 4 4 0 0 7
Þ	-	Ф	2,656,731	Þ	2,613,105	Other Revenue	à	2,844,237
	-		61,883 125,000		20,000	Other Revenue Transfers In		20,000 250,000
\$		\$	2,843,614	\$	2,633,105	Total	\$	3,114,237
Ť		Ψ	2,010,014	Ψ	2,000,100		<u> </u>	0,,201
\$	_	\$	41,771,327	\$	45,662,530	TOTAL RESOURCES	\$	57,505,723
φ	-	φ	41,111,321	φ	40,002,000	I GIAL RESOURCES	φ	51,303,123

	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	
Utility Services Revenue	19,133,000	20,922,000	9.4%
System Development Charges	200,000	201,000	0.5%
Rents and Leases	180,000	180,000	0.0%
State Grants	-	3,000,000	100.0%
Bond Proceeds	1,500,000	5,615,000	274.3%
All other Revenue	321,400	318,500	-0.9%
TOTAL REVENUES	21,334,400	30,236,500	
Beginning Fund Balance Transfers In	11,823,530 12,504,600	12,787,723 14,481,500	8.2% 15.8%
TOTAL RESOURCES	45,662,530	57,505,723	

#### Requirements vs. Expenditures

	ACTUAL	r –	ACTUAL		BUDGET		Р	ROPOSED
	21-22		22-23		23-24	Fund		24-25
						Administrative Services		
\$	-	\$	2,133,136	\$	2,602,000	Personnel Services	\$	2,877,500
	-		1,821,971		2,436,200	Materials & Services		2,376,500
	-		-		677,092	Contingency		436,778
	-		1,601,878		-	Unappropriated fund balance		-
\$	-	\$	5,556,985	\$	5,715,292	Total	\$	5,690,778
						Drinking Water		
\$	-	\$	982,700	\$	1,096,000	Personnel Services	\$	1,118,000
	-		1,621,509		1,819,400	Materials & Services		1,917,500
	-		209,063		209,100	Debt Service		209,000
	-		1,936,000		2,569,000	Transfers		3,300,000
	-		-		657,259	Contingency		835,561
\$		\$	774,661 5,523,933	\$	6,350,759	Unappropriated fund balance Total	\$	7,380,061
φ	-	φ	3,323,933	φ	0,330,739		φ	7,300,001
¢		\$	4 6 4 9 5 4 9	\$	4 070 000	Wastewater	\$	0.044.000
\$	-	Þ	1,642,543 1,166,240	Þ	1,876,000 1,313,600	Personnel Services Materials & Services	Ф	2,044,000 1,388,000
	-		6,855,000		8,712,000	Transfers		9,667,000
			0,000,000		693,588	Contingency		609,404
	-		849,504		-	Unappropriated fund balance		-
\$	-	\$	10,513,287	\$	12,595,188	Total	\$	13,708,404
						Watershed Protection		
\$	-	\$	154,639	\$	186,000	Personnel Services	\$	198,500
	-		244,179		281,400	Materials & Services		293,900
	-		120,000		-	Debt Service		-
	-		1,133,000		1,223,600	Transfers		1,514,500
	-		- 76,226		138,874	Contingency Unappropriated fund balance		122,726
\$		\$	1,728,044	\$	1,829,874	Total	\$	2,129,626
Ψ		Ψ	1,120,044	Ψ	1,020,014	loui	<u> </u>	2,120,020
						Wastewater Revenue Bond Debt Se	rvice	
\$	-	\$	3,434,144	\$	3,423,000	Debt Service	\$	3,419,000
	-		604,920		589,978	Reserve for future expenditure		717,920
\$	-	\$	4,039,064	\$	4,012,978	Total	\$	4,136,920
						Water Capital		
\$	-	\$	2,070,539	\$	3,200,000	Capital Outlay	\$	3,044,000
	-		-		370,000	Contingency		400,000
-	-	-	3,837,753		1,567,371	Reserve for future expenditure		2,560,753
\$	-	\$	5,908,292	\$	5,137,371	Total	\$	6,004,753
						Wastewater Capital		
\$	-	\$	2,619,164	\$	5,585,000	Capital Outlay	\$	12,383,000
	-		- 3,038,944		653,800 1,149,163	Contingency Reserve for future expenditure		1,238,300 1,719,644
\$	-	\$	5,658,108	\$	7,387,963	Total	\$	15,340,944
φ	-	φ	3,030,100	φ	7,307,903	Total	φ	13,340,844
						Watershed Protection Capital		
\$		\$	21,377	\$	300,000	Capital Outlay	\$	300,000
Ψ	-	Ψ	-	Ψ	50,000	Contingency	Ψ	50,000
	-		2,822,237		2,283,105	Reserve for future expenditure		2,764,237
\$	-	\$	2,843,614	\$	2,633,105	Total	\$	3,114,237
\$	-	\$	41,771,327	\$	45,662,530	TOTAL REQUIREMENTS	\$	57,505,723

	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	
Personnel Services	5,760,000	6,238,000	8.3%
Materials and Services	5,850,600	5,975,900	2.1%
Capital Outlay	9,085,000	15,727,000	73.1%
Debt Service	3,632,100	3,628,000	-0.1%
TOTAL EXPENDITURES	24,327,700	31,568,900	
Transfer	12,504,600	14,481,500	15.8%
Contingency	3,240,613	3,692,769	14.0%
Reserve for Future Expenditure	5,589,617	7,762,554	38.9%
TOTAL REQUIREMENTS	45,662,530	57,505,723	

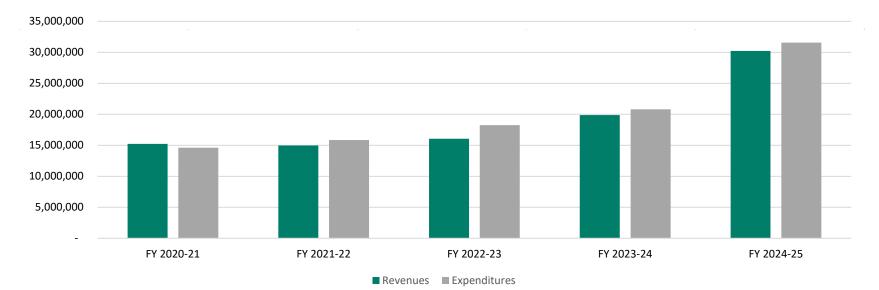
#### **Balanced Budget**

Oregon Local Budget law requires "The budget must be constructed so that the total **resources** in each fund equal the total **requirements** in each fund. When the **resources** are equal to the **requirements**, the fund is said to be "in balance".

Resourc	es		Requirements				
Beginning Fund Balance	\$	12,787,723	Expenditures	\$	31,568,900		
Revenues		30,236,500	Transfers Out		14,481,500		
Transfers In		14,481,500	Contingencies & Reserves		11,455,323		
Total Resources	\$	57,505,723	Total Requirements	\$	57,505,723		

### **Revenue vs Expenditures**

					FTOPOSEd
ALL FUNDS	Actuals	Actuals	Actuals	Forecasted	Budget
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Revenues	15,243,460	14,962,420	16,070,527	19,882,300	30,236,500
Expenditures	(14,603,436)	(15,849,584)	(18,241,204)	(20,805,700)	(31,568,900)
Use of Fund Balance	640,024	(887,164)	(2,170,676)	(923,400)	(1,332,400)



Pronosed

#### **Revenue vs Expenditures**

					Change in	
	Revenues	Transfer In	Expenditures	Transfers Out	Fund Balance	
Administrative Services	81,000	4,400,000	(5,254,000)	-	(773,000)	
Drinking Water	6,430,000	-	(3,244,500)	(3,300,000)	(114,500)	99%
Wastewater	12,801,000	164,500	(3,432,000)	(9,667,000)	(133,500)	98%
Watershed Protection	2,006,500	-	(492,400)	(1,514,500)	(400)	99%
Revenue Bond Debt Service	3,000	3,467,000	(3,419,000)		51,000	
Drinking Water Capital	150,000	2,200,000	(3,044,000)		(694,000)	
Wastewater Capital	8,745,000	4,000,000	(12,383,000)		362,000	
Watershed Protection Capital	20,000	250,000	(300,000)		(30,000)	
	30,236,500	14,481,500	(31,568,900)	(14,481,500)	(1,332,400)	

- Operating Fund revenues are included at 98-99% of projections.
- Administrative Services expense are not yet fully funded by Transfers.
- All capital projects in Drinking Water Capital are funded by transfers and fund balance.

Change in

## EXPENDITURES

#### **Personnel Services**

	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	
Personnel Services	5,760,000	6,238,000	8.3%
Materials and Services	5,850,600	5,975,900	2.1%
Capital Outlay	9,085,000	15,727,000	73.1%
Debt Service	3,632,100	3,628,000	-0.1%
TOTAL EXPENDITURES	24,327,700	31,568,900	

	2023-24	2024-25	2024-25		
Division	 Budget	Proposed	FTE	Change	% Change
Finance & Administration	\$ 1,218,000	\$ 1,329,000	8.0	\$ 111,000	
Human Resources	451,000	347,500	2.0	(103,500)	
Technical Services	933,000	1,201,000	7.3	268,000	
Drinking Water Operations	1,096,000	1,118,000	7.3	22,000	
Wastewater Treatment Operations	1,103,000	1,210,000	8.0	107,000	
Wastewater Collections Operations	773,000	834,000	5.3	61,000	
Watershed Protection Operations	 186,000	198,500	1.1	12,500	
	\$ 5,760,000	\$ 6,238,000	39.0	\$ 478,000	8.3%

#### Changes

* FY 2023-24 budgeted COLA 6.5% vs. 8%; no merit manager positions	53,000
* COLA 3.58% & Merit	128,000
* Medical & Dental 11%	70,000
* WW Collections- Personnel Service Budget Model formula missing FY 2023-24	20,000
* Four positions held vacant for 3 months FY 2023-24, Full FTE FY 2024-25	122,000
* Operation - Overtime increase based on actual hours 2 years	23,000
* One FTE transfered from Human Resources to Technical Services	-
	416,000

### EXPENDITURES

Materials & Services

	Adopted Budget	Proposed Budget	
	FY 2023-24	FY 2024-25	
Personnel Services	5,760,000	6,238,000	8.3%
Materials and Services	5,850,600	5,975,900	2.1%
Capital Outlay	9,085,000	15,727,000	73.1%
Debt Service	3,632,100	3,628,000	-0.1%
TOTAL EXPENDITURES	24,327,700	31,568,900	

	2023-24	2024-25		
Division	 Budget	Proposed	Change	% Change
Finance & Administration	\$ 917,000	\$ 1,009,000	\$ 92,000	
Human Resources	486,700	413,000	(73,700)	
Technical Services	902,500	824,500	(78,000)	
Vehicle Services	130,000	130,000	-	
Drinking Water Operations	1,819,400	1,917,500	98,100	
Wastewater Treatment Operations	1,077,000	1,156,500	79,500	
Wastewater Collections Operations	236,600	231,500	(5,100)	
Watershed Protection Operations	281,400	293,900	12,500	
	\$ 5,850,600	\$ 5,975,900	\$ 125,300	2.1%

#### **EXPENDITURES -** Materials & Services

	2023-24	2024-25		%
	Budget	Proposed	Change	Change
Savings				
Contracted Services	1,408,500	1,318,500	(124,000)	-8.8%
Computer Maintenance	434,500	418,000	(16,500)	-3.8%
Safety Supplies (Services)	55,000	43,000	(12,000)	-21.8%
Staff Training & Mileage	94,000	82,000	(12,000)	-12.8%
Solids (Polymer) Hauling Services	80,000	70,000	(10,000)	-12.5%
Records Storage	8,500	4,000	(4,500)	-52.9%
Uniforms	42,000	38,500	(3,500)	-8.3%
	2,122,500	1,974,000	(182,500)	_

#### **EXPENDITURES -** Materials & Services

	2023-24	2024-25		%
	Budget	Proposed	Change	Change
General Increases				
Electricity	435,000	518,000	83,000	19.1%
Purchased Water	1,200,000	1,250,000	50,000	4.2%
Bank Charges (Rate changes)	165,000	200,000	35,000	21.2%
Bill Printing Services - Monthly Billing	56,000	90,000	34,000	60.7%
Taxes, Fees, Permits	121,400	137,500	16,100	13.3%
Insurance	235,000	247,000	12,000	5.1%
Janitorial Services	34,000	42,000	8,000	23.5%
Water Quality Program	28,500	35,000	6,500	22.8%
Landscaping Services	108,000	113,000	5,000	4.6%
_	2,382,900	2,632,500	249,600	_

EXPEND	DITURES
Capital	Outlay

	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	
Personnel Services	5,760,000	6,238,000	8.3%
Materials and Services	5,850,600	5,975,900	2.1%
Capital Outlay	9,085,000	15,727,000	73.1%
Debt Service	3,632,100	3,628,000	-0.1%
TOTAL EXPENDITURES	24,327,700	31,568,900	

	Adopted	Proposed	
	Budget	Budget	
	FY 2023-24	FY 2024-25	
Capital Outlay	9,085,000	15,727,000	73.1%
Transfers to Capital Funds	4,700,000	6,450,000	37.2%

#### Only the transfers to capital funds are included in rates for each utility.

Transfers In - Capital	Drinking		Water	shed	
-	Water	Wastewater	Protec	tion	
Funds	Capital Fund	Capital Fund	Capital	Fund	
Proposed Budget FY 2023-24	\$ 2,000,000	\$ 4,000,000	\$	-	
Adopted Budget FY 2023-24	1,500,000	3,200,000		-	
<b>Reduction to Reduce Rate</b>	(500,000)	(800,000)		_ 1	

#### Proposed Budget FY 2024-25 \$ 2,200,000 \$ 4,000,000 \$ 250,000 <sup>2</sup>

<sup>1</sup> Watershed Protection Operating Fund - Capital transfer was eliminated due to fund balance.

<sup>2</sup> Proposed Budget includes capital transfer equal to FY 2022-23 Adopted Budget level.

## Contingencies

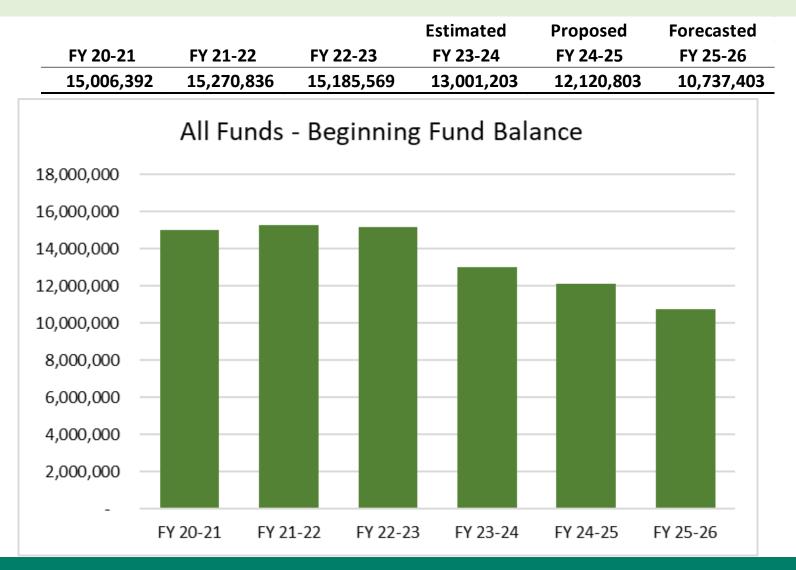
		Operating Funds								
	Drinking Water	Wastewater	Watershed							
Operating Costs	3,035,500	3,432,000	492,400							
Contingency	835,561	609,404	122,726							
25% Target	758,875	858,000	123,100							
	Okay	<b>Below Target</b>	Okay							

	Debt Service
	Revenue Bond
1st Debt Service payment	586,998
Reserve	717,920
	Okay

		Capital Funds	
	<b>Drinking Water</b>	Wastewater	Watershed
FY2024-25 Capital Outlay	3,044,000	12,383,000	300,000
Contingency	400,000	1,238,300	50,000
Reserve for Future Expenditures	2,560,753	1,719,644	2,764,237
	<b>Below Target</b>	<b>Below Target</b>	Okay

### Fund Balance – All Funds

**Beginning Fund Balance** 



### Fund Balance – Operating & Capital

FY 21-22

3,852,459

11,418,377

FY 22-23

3,980,322

11,205,247

FY 23-24

3,302,269

9,698,934

FY 24-25

3,025,869

9,094,934

FY 25-26

2,004,469

8,732,934

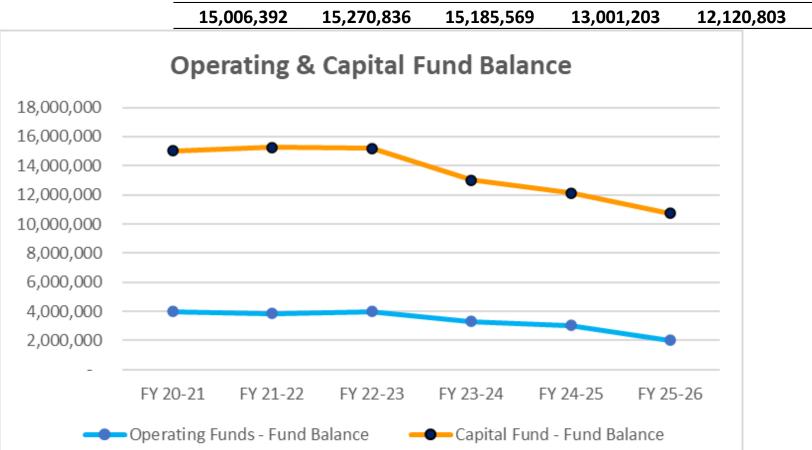
10,737,403

FY 20-21

4,000,253

11,006,140

**Operating Funds - Fund Balance Capital Fund - Fund Balance** 



## **Drinking Water Base Rate**

Drinking Water Operations FUND 10				Projected Base Projected Consumption		ption	\$ 3,323,000 2,823,000 \$ 6,146,000	98% 98%			
	Adopted Budget		Adopted Budget		Adopted Budget			Proposed Budget			
Billing Units - ERUs - BASE	FY 21-22	In Base 130,000	FY 22-23	In Base 130,500	FY 23-24		In Base 131,000	FY 24-25	In Base L31,000		
Drinking Water Operations											
Personnel Services	903,000	\$ 6.95	952,000	\$ 7.30	942,600	\$	7.20	961,500	7.34		\$ 0.14
Materials & Services *	153,000	1.18	268,600	2.06	378,400		2.89	416,500	3.18		0.29
Debt Service	209,000	1.61	209,063	1.60	209,100		1.60	209,000	1.60		-
Admin Transfer	1,290,000	9.92	866,900	6.64	919,300		7.02	946,000	7.22		0.20
Capital Transfer	430,000	3.31	798,100	6.12	1,290,000		9.85	1,100,000	8.40		(1.45)
Less Other Revenue	(292,000)	(2.25)	(273,000)	(2.09)	(234,800)		(1.79)	(244,200)	(1.86)		
Cost of Service Rate	2,693,000	\$ 20.72	2,821,663	\$ 21.63	3,504,600	\$	26.77	3,388,800	\$ 25.88		
Net Adopted Budget Rate		\$ 20.72		\$ 21.63		\$	26.77		\$ 25.88	\$(0.89)	
Adopted Rate		\$ 18.14		\$ 18.68		\$	23.48	Proposed	\$ 25.88		\$ 2.40
Rate Supported by Fund Balance	335,400	\$ 2.58	385,000	\$ 2.95	431,000	\$	3.29		\$ -		

#### **Drinking Water Consumption Rate**

	FY 21-22	% In Ba	se	FY 22-23	% <b>I</b> I	n Base	FY 23-24	% In	Base	FY 24-25	% In	n Base			
Billing Units - CCFs		1,250,0	00	1,200,000		0,000 1,200,000			1,20	200,000		WA	CCF		
Drinking Water Distribution															5
Personnel Services	147,000	0	12	155,000		0.13	153,400		0.13	156,500		0.13		\$	-
M&S: Water+Electricity+Maintenance	1,399,000	1	12	1,408,000		1.17	1,441,000		1.20	1,501,000		1.25			0.25
Admin Transfer	210,000	0	17	141,100		0.12	149,700		0.12	154,000		0.13			0.05
Capital Transfer	70,000	0	06	129,900		0.11	210,000		0.18	1,100,000		0.92			1.90
Less Other Revenue	-			-		-	(38,200)		(0.03)	(39,800)		(0.03)			-
Cost of Service Rate	1,679,000	\$ 1	47	1,679,000	\$	1.53	1,762,500	\$	1.60	2,715,200	\$	2.40			
Net Adopted Budget Rate		\$ 1	47		\$	1.53		\$	1.60		\$	2.40	\$ 0.80		
Adopted Rate *		\$ 1	52		\$	1.57		\$	1.96	* Proposed	\$	2.40	\$ 0.44	\$	2.20
Rate Supported by Fund Balance	(62,500)	\$ (0	05)	(48,000)	\$	(0.04)	(432,000)	\$	(0.36)	-	\$	-			i. I
Net Use of Fund Balance	272,900			337,000			(1,000)			-				\$	4.60
	* per CCF rate	based or	total rev	venue/total l	billec	l ccf									
	Tier 1	\$ 1	20 Tie	er 1	\$	1.24	Tier 1	\$	1.56	Tier 1	\$	1.91			
	Tier 2	1	61 Tie	er 2		1.66	Tier 2		2.09	Tier 2	\$	2.56			
	Tier 3	1	90 Tie	er 3		1.96	Tier 3		2.46	Tier 3	\$	3.01			
	Large Meter	1	68 Laı	rge Meter		1.73	Large Meter		2.17	Large Meter	\$	2.66			

#### Wastewater Base Rate

Wastewater Operations FUND 20					Projected Base Projected Con		\$ 9,835,000 2,946,000 \$12,781,000	99% 99%	
	Adopted		Adopted		Adopted		Proposed		
	Budget	0/ In Basa	Budget		Budget	0/ In Basa	Budget	0/ In Bass	
Billing Units - EDU - BASE	FY 21-22	% In Base 159,300	FY 22-23	% In Base 163,000	FY 23-24	% In Base 160,000	FY 24-25	% In Base 160,000	
WASTEWATER TREATMENT								-	
Personnel Services	\$ 1,140,000	\$ 7.16	\$ 1,105,000	\$ 6.78	\$ 1,103,000	\$ 6.89	\$ 1,210,000	\$ 7.56	\$ 0.67
Materials & Services	1,033,900	6.49	1,085,250	6.66	1,077,000	6.73	1,156,500	7.23	0.50
Admin Transfer	1,481,200	9.30	1,497,600	9.19	1,583,400	9.90	1,716,000	10.73	0.83
Debt Services Transfer	3,412,000	21.42	3,435,000	21.07	3,482,000	21.76	3,467,000	21.67	(0.09)
Capital Transfer	297,500	1.87	546,000	3.35	1,792,000	11.20	2,400,000	15.00	3.80
Less Other Revenue	(31,200)	(0.20)	(15,600	) (0.10)	(15,600)	) (0.10)	(15,600)	(0.10)	-
Cost of Service Rate	7,333,400	\$ 46.04	7,653,250	\$ 46.95	9,021,800	\$ 56.38	9,933,900	\$ 62.09	
Net Adopted Budget Rate		\$ 46.04		\$ 46.95		\$ 56.38		\$ 62.09	5.71
Adopted Rate		\$ 40.69		\$ 43.54		\$ 56.38	Proposed	\$ 62.09	\$ 5.71
Rate Supported by Fund Balance	852,300	\$ 5.35	555,800	\$ 3.41		\$-	-	\$-	

#### Wastewater Consumption Rate

	Adopted Budget FY 21-22	06 1	n Base	Adopted Budget FY 22-23	04 1	In Base	Adopted Budget FY 23-24	04 1	n Base	Proposed Budget FY 24-25	04	n Base			
Billing Units - CCFs (Winter Average)	FT 21-22		5,041	 FT 22-23		19,702	 FT 23-24		06,000	 FT 24-23		75,000	]	WA	
			-,			,			,			-,			5
WASTEWATER COLLECTIONS															
Personnel Services	\$ 729,000	\$	0.91	\$ 752,000	\$	0.89	\$ 773,000	\$	0.96	\$ 834,000	\$	1.08	\$ 5.40	\$	0.60
Watershed Protection transfer							\$ (154,600)		(0.19)	\$ (164,500)		(0.21)	(1.05)		(0.10)
Materials & Services	105,500		0.13	186,500		0.22	236,600		0.29	231,500		0.30	1.50		0.05
Admin Transfer	417,800		0.52	422,400		0.50	446,600		0.55	484,000		0.62	3.10		0.35
Debt Services Transfer	-		-	-		-	-		-	-		-	-		-
Capital Transfer	577,500		0.72	854,000		1.01	1,408,000		1.75	1,600,000		2.06	10.30		2.30
Less Other Revenue	(8,800	)	(0.01)	 (4,400)		(0.01)	 (4,400)		(0.01)	 (4,400)		(0.01)	(0.05)		-
Cost of Service Rate	1,821,000	\$	2.27	2,210,500	\$	2.61	2,705,200	\$	3.35	2,980,600	\$	3.84			
Net Adopted Budget Rate		\$	2.27		\$	2.61		\$	3.35		\$	3.84	\$ 19.20		
Adopted Rate		\$	2.31		\$	2.47		\$	3.20	Proposed	\$	3.84		\$	3.20
											\$	0.64			
Rate Supported by Fund Balance	(32,200	) \$	(0.04)	 119,000	\$	0.14	120,900	\$	0.15	 -	\$	-			
Net Use of Fund Balance	820,100			674,800			120,900			-			[	\$	8.91

#### Watershed Protection Rate

Watershed Protection Operations FUND 30							Pro	jected Reve	nuo	9	\$	1,995,000			
	Adopted Budget			Adopted Budget				Adopted Budget			F	Proposed Budget			
	FY 21-22			FY 22-23				FY 23-24				FY 24-25			
Billing Units - ESU		16	63,500		16	64,200			16	64,200			16	64,200	
Personnel Services	\$ 153,000	\$	0.94	\$ 160,000	\$	0.97	\$	186,000	\$	1.13	\$	198,500	\$	1.21	\$ 0.08
Materials & Services	299,100		1.83	243,800		1.48		281,400		1.71		293,900		1.79	0.08
Debt Service	64,000		0.39	120,000		0.73		-		-		-		-	-
Admin Transfer	1,008,000		6.17	1,008,000		6.14		1,069,000		6.51		1,100,000		6.70	0.19
Wastewater Collections Transfer								154,600		0.94		164,500		1.00	0.06
Capital Transfer	480,000		2.94	250,000		1.52				-		250,000		1.52	1.02
Contingency	249,900		1.53	306,095		1.86		138,874		0.85		122,726		0.75	
Less Other Revenue	(29,000)		(0.18)	(28,000)		(0.17)		(28,000)		(0.17)		(11,500)		(0.07)	0.10
Cost of Service Rate	2,225,000	\$	13.62	2,059,895	\$	12.53		1,801,874	\$	10.97		2,118,126	\$	12.90	
Add back Contingency			(1.53)			(1.86)				(0.85)				(0.75)	
Net Adopted Budget Rate		\$	12.09		\$	10.67			\$	10.12			\$	12.15	\$ 2.03
Adopted Rate		\$	9.65		\$	9.65			\$	10.62		Proposed	\$	12.15	\$ 1.53
															14.4%
Rate Supported by Fund Balance	 398,900	\$	2.44	167,500	\$	1.02		(82,100)	\$	(0.50)		-	\$	-	

#### Proposed Budget FY 2024-25 Rate Change

Average Residential Customer		Winter Av	verage = 6	ccf	W	age = 5 ccf			
	FY 2021-22	FY 2022-23		FY 2023-24		FY 2023-24		FY 2024-25	
Drinking Water									
Base	1 \$ 18.14	1 \$ 18.68		1 \$ 23.48		1 \$ 23.48		1 \$ 25.88	
AVERAGE Consumption Rate	6 9.12	6 9.42		6 11.76		5 9.80		5 12.00	
	\$ 27.26	\$ 28.10	0.84	\$ 35.24	7.14	\$ 33.28	5.18	\$ 37.88	4.60
			3.1%		25.4%		18.4%		13.1%
Wastewater									
Base	1 \$ 40.69	1 \$ 43.54		1 \$ 56.38		1 \$ 56.38		1 \$ 62.09	
District Winter Average	6 13.86	6 14.82		6 19.20		5 16.00		5 \$ 19.20	
	\$ 54.55	\$ 58.36	3.81	\$ 75.58	17.22	\$ 72.38	14.02	\$ 81.29	8.91
			7.0%		29.5%		24.0%		11.8%
Watershed Protection									
Base	1 \$ 9.65	1 \$ 9.65	-	1 \$ 10.62	0.97	1 \$ 10.62	0.97	1 \$ 12.15	1.53
	\$ 91.46	\$ 96.11	4.65	\$ 121.44	25.33	\$116.28	20.17	\$131.32	15.04



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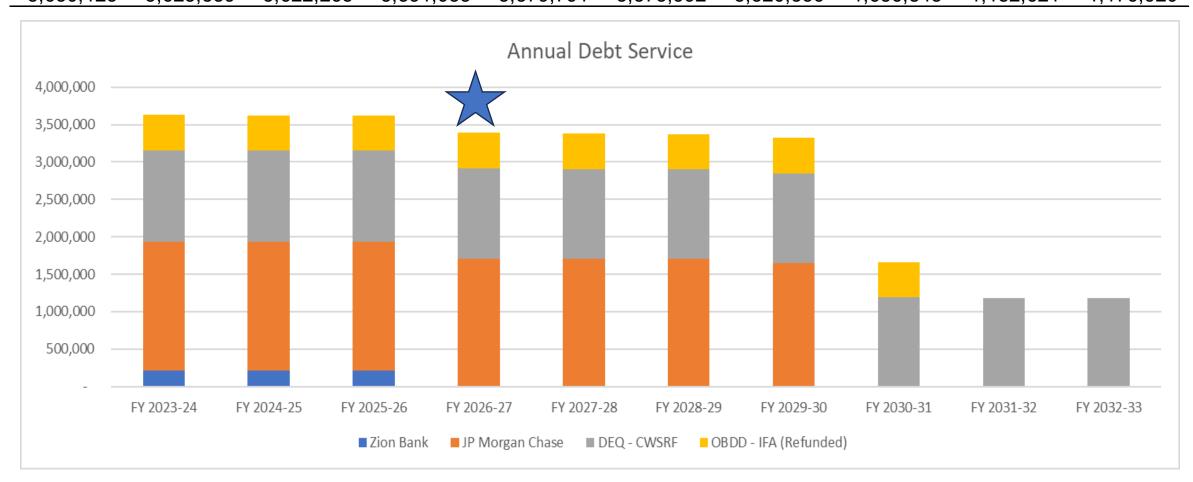
#### OAK LODGE WATER SERVICES



#### **Annual Debt Service**

 FY 2023-24
 FY 2024-25
 FY 2025-26
 FY 2026-27
 FY 2027-28
 FY 2028-29
 FY 2029-30
 FY 2030-31
 FY 2031-32
 FY 2032-33

 3,630,123
 3,625,559
 3,622,265
 3,391,035
 3,379,791
 3,373,992
 3,320,336
 1,656,845
 1,182,621
 1,176,920



#### **Electricity Cost** Analysis

Portland General Electric's 1/1/2024 average rate increase of 18% resulted in 29.8%; with a range of 21.7% - 30.4%. An additional rate increase is scheduled for 1/1/2025with an average rate increase of 7.4%, which could translate to 12% for OLWS.

FY25 Pro	posed Budget		18%	Pei	r PGE 1/1/25	7.4%	
			<b>29.8</b> %			12.3%	
		PGE	%	FORECAST	FY25 1st	FY25 2nd	Budget
05.01.62	20	Schedule	Increase	FY24	Half / Mo.	Half / Mo.	FY25
Admin	Admin. Building	32	25.8%	7,600			
	Admin - Outdoor Lights	15	74.2%	500			
Tech	<b>Technical Services</b>	32	26.2%	9,400			
				17,500	10,000	12,000	22,000
10.20.62	20						
10.20.02 VV	Valley View Reservoir	83 & 15	24.8%	33,100			
•••	Valley View	7	29.8%	300			
	NO 3961	32	22.0%	1,200			
VA	View Acres Reservoir	32	26.2%				
•7		-	20.270	42,000	24,000	27,000	51,000
				,	,•••		,
20.21.62	20						
Plant	Wastewater Treatment Plant	83	26.7%	320,600	180,000	203,000	383,000
20.22.62	20						
Shore	Lift Station 2	83	30.4%	18,700			
Park	Lift Station 3	83	30.2%	27,000			
River F	Lift Station 4	32	21.7%	900			
Walta	Lift Station 5	32	25.0%	2,600			
G Echo	Lift Station 6	32	24.9%	1,900			
				51,100	29,000	33,000	62,000
				431,200			518,000